



CAPRI
Center for Asia-Pacific Resilience and Innovation
亞太堅韌研究基金會

Center for Asia-Pacific Resilience and Innovation
Third Annual Forum

亞太堅韌研究基金會第三屆國際論壇

2025.05.12

Building Resilience
ON SHAKY GROUND
in the Asia Pacific

共築 | 韌性 | 新創 | 亞太





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English



中文

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共築 韌性 | 新創 亞太

- 2 Welcome Message from the Chairs
亞堅會董事長與國際顧問委員會主席與副主席的話
- 4 CAPRI at a Glance
亞堅會簡介
- 7 CAPRI 2025 Annual Forum
亞堅會 2025 國際論壇
- 8 Program
議程
- 12 Speakers
講者陣容



Welcome Message from the Chairs

In just three years since its launch at the World Economic Forum in Davos, CAPRI has become a recognized international organization for innovative policy thinking and cross-border collaboration. From the outset, CAPRI has sought to not only highlight best practices in the Asia Pacific on tackling pressing challenges but also project the region's voice onto the global stage.

The theme of this year's forum—Building Resilience on Shaky Ground—captures the issues that are defining 2025. The breakdown of economic integration, climate leadership, and multilateralism is reshaping our societies against a backdrop of political and social upheavals. In this increasingly unsteady world, investing in resilience is no longer a choice but a necessity. How we respond today will determine the strength and sustainability of our communities tomorrow.

CAPRI's work speaks directly to this imperative: By convening leaders and thinkers from diverse sectors and geographies, it provides a platform for the exchange of ideas, the integration of local insight with global perspective, and the shaping of policy frameworks that have impact at all levels—from local to international.

In the past year alone, these efforts have gained considerable ground. CAPRI has doubled its cohort of Senior Fellows and forged new partnerships across the Asia Pacific, Europe, and North America. CAPRI's work continues to underscore the importance of connecting perspectives from around the world. Indeed, the past three years have taught us that challenges do not stop at national borders, and neither should our solutions.

As representatives from different corners of this dynamic region—Taiwan, Australia, and India—we know firsthand the power of inclusive dialogue. The Asia Pacific is too complex for one-size-fits-all solutions and, at the same time, too interconnected for fragmented approaches. This is why forums like this matter: they facilitate the trust, innovation, and resolve needed to stabilize our shared uncertainties.

It is a privilege to convene such a distinguished group of leaders and thinkers in Taipei as we examine the region's most urgent challenges and opportunities. Thank you for being part of the conversation and for your commitment to building a more resilient Asia Pacific.

Sincerely,



Syaru Shirley Lin
Founder and Chair, CAPRI



Malcolm Turnbull
Chair of the International
Advisory Council, CAPRI



Sunjoy Joshi
Vice Chair of the
International Advisory
Council, CAPRI

亞堅會董事長與 國際顧問委員會主席和副主席的話

歡迎來到亞太堅韌研究基金會第三屆國際論壇——「共築韌性 新創亞太」。

甫自三年前於達沃斯世界經濟論壇啟航後，亞堅會迅即成為國際間備受肯定的創新政策智庫，推動跨境合作與前瞻政策。自創始至今，本會致力發掘亞太地區在應對各項重大挑戰上的最佳實踐，將亞太觀點推向國際舞台。

今年國際論壇的主題「共築韌性、新創亞太」，正呼應了造成 2025 年全球格局迅速重塑的關鍵議題。國際經濟格局分崩離析，氣候領導力與多邊主義日漸瓦解，伴隨著政治與社會動盪，都深刻影響我們的社會結構。在這樣一個日益動盪不安的世界中，建構韌性已不再是選項之一，而是必經之路。我們今日的作為，將決定未來社會的強韌與永續。

亞堅會的使命正是回應這項迫切需求——透過聚集來自不同領域與地區的領袖，打造一個交流理念、融合在地洞察與全球視野的平台，進一步塑造能夠在地方及國際各層級發揮影響力的政策架構。

在過去一年中，亞堅會的影響力大幅躍升，不僅資深學人人數倍增，亦與亞太、歐洲及北美地區的多個夥伴機構建立了全新合作關係。亞堅會的影響力持續在不同部門與地區擴散，我們的努力與成果印證了過去三年來大家共同習得的重要一課：挑戰不受國界限制，因應之道也必須跨越邊界。

作為來自台灣、澳洲與印度這個亞太多元地區之代表，我們深知包容性對話的重要性。亞太地區幅員廣大、多元複雜，不容單一解方；同時也因彼此緊密互聯，而不能各自為政。正因如此，像亞堅會國際論壇這樣的平台格外重要——它促進信任、激發創新，並凝聚穩定不確定局勢所需的共同意志。

能夠在台北與各位重量級領袖與思想者齊聚一堂，共同探討亞太地區所面臨的迫切挑戰與興起之機會，實乃榮幸之至。感謝各位成為這場重要對話的一部分，也感謝您對打造一個更具韌性的亞太地區所展現的承諾。



林夏如

亞堅會創辦人暨董事長



Malcolm Turnbull

亞堅會國際顧問委員會主席



Sunjoy Joshi

亞堅會國際顧問委員會副主席

CAPRI at a Glance

亞堅會簡介

Established in 2022, CAPRI is Taiwan's first independent, nongovernmental, nonpartisan organization dedicated to enhancing global resilience. Leveraging this unique status, CAPRI draws on the experience and dynamism of the Asia-Pacific region to conduct comparative research and promote innovative policy solutions. CAPRI bridges the gap between research and policymaking by fostering cross-sector collaboration and convening leading experts to tackle pressing issues in the region. We also launched CAPRI USA in 2024 to extend our mission's reach.

財團法人亞太堅韌研究基金會（亞堅會，CAPRI）成立於 2022 年，是台灣第一個非政府、超黨派的國際公共政策智庫，致力於提升全球韌性。憑藉這一獨特地位，亞堅會借鏡亞太地區的經驗，進行務實的比較研究並推動政策創新。亞堅會透過促進跨領域合作並召集頂尖專家，搭建研究與政策制定間的橋樑，共同因應區域內迫切的議題。亞堅會美國基金會（下稱 CAPRI USA）於 2024 年正式成立，進一步擴大了亞堅會的影響力。

Our Core Values

我們的核心價值

- Inclusivity
共融
- Independence
獨立
- Integrity
誠信



James S. Gilmore III, Former US Ambassador to the Organization for Security and Cooperation in Europe and 68th Governor of Virginia, and Bi-khim Hsiao, Vice President of the Republic of China (Taiwan), delivering keynote speeches at the second CAPRI Annual Forum.

美國前駐歐洲安全與合作組織大使暨第68任維吉尼亞州州長詹姆斯·S·吉爾摩三世，與中華民國（台灣）副總統蕭美琴，於第二屆亞堅會年度論壇發表主題演說。

International Research Partners

跨領域研究國際夥伴



CAPRI USA, an independent 501(c)(3) organization and affiliate of CAPRI, advances resilience through nonpartisan policy research on challenges facing the US and the Asia Pacific. At its launch in February 2024, CAPRI USA convened experts from CAPRI and the University of Virginia's Miller Center to discuss economic and democratic resilience in Taiwan and the US. In January 2025, CAPRI USA co-hosted a conference at Fudan University to examine the domestic factors of the US and China's foreign policy.

CAPRI USA 基金會 (下稱 CAPRI USA) 是一獨立註冊於美國並具備 501(c)(3) 資格的非營利組織。作為亞堅會的夥伴組織，CAPRI USA 致力推動增強美國及亞太地區的韌性。2024 年 2 月，CAPRI USA 的首場活動在維吉尼亞大學 (UVA) 米勒公共事務中心舉辦，共同探討台灣與美國的經濟及民主韌性。2025 年 1 月，CAPRI USA 與美國維吉尼亞大學米勒公共事務研究中心及上海復旦大學美國研究中心合作舉辦會議，深入分析全球動盪局勢下，國內政治如何影響美中關係。



BROOKINGS

CAPRI and the Brookings Institution have collaborated to advance dialogue on Taiwan's economic resilience and regional public health. A joint webinar featuring experts from both institutions examined Taiwan's reliance on semiconductors and the need for diversification. CAPRI also led a multinational public health working group in Brookings' *Democracy in Asia* project, bringing together voices from across the region to analyze how democracies can protect population health while protecting individual liberties.

亞堅會與布魯金斯研究院建立合作夥伴關係，在一場共同舉辦的線上研討會中深入分析台灣產業多元化的必要性。此外，亞堅會也主導了布魯金斯研究院 *Democracy in Asia* 研究計畫中公共衛生領域的跨國研究項目，匯集亞太多國專家意見，共同研究民主國家在因應公共衛生挑戰時，如何兼顧創新與人權。



International Research Partners

跨領域研究國際夥伴



CAPRI has partnered with the National Bureau of Asian Research (NBR) on their flagship publication—the *Strategic Asia* series—contributing chapters on Taiwan’s economic vulnerabilities in an era of US-China decoupling. This collaboration also led to a joint panel at our second Annual Forum, where *Strategic Asia* authors and NBR leadership explored the economic and geopolitical implications of fragmentation, underscoring the importance of trust and clarity for maintaining economic resilience in the Asia-Pacific region.

亞堅會與美國國家亞洲研究局（NBR）合作之研究發表於後者編輯出版的知名政策研究書刊系列《Strategic Asia》，該研究項目以半導體全球產業鏈和台灣在其中扮演的角色為例，探討美中脫鉤對亞太地區政治經濟趨勢的影響。這項合作同時促成了亞堅會第二屆年度論壇中的專題討論，《Strategic Asia》作者與 NBR 研究主管共同探討經濟韌性在亞太地區之重要性。



CAPRI is a founding member and the Asia-Pacific research hub of the Partnership for Health System Sustainability and Resilience (PHSSR), a nonprofit, global collaboration to build more sustainable and resilient health systems. We published reports on Taiwan, South Korea, Malaysia, and the Pacific Islands, with research on Singapore ongoing, identifying strengths, challenges, and opportunities for building stronger health systems. We also engage policy stakeholders across the region, including in Auckland, Seoul, Kuala Lumpur, and Taipei.

亞堅會是「醫療體系永續性及韌性合作夥伴（PHSSR）」的創始成員及亞太區研究中心。PHSSR 是一個致力於推動研究、促進面向未來的永續與具備韌性的醫療體系的非營利性全球合作倡議。亞堅會與亞太各地夥伴合作，針對台灣、南韓、馬來西亞與太平洋島國等地發布研究報告，深入分析各地醫療體系的優勢、挑戰與發展機會。除了研究報告之外，亞堅會、PHSSR 與在地夥伴也持續與政策決策者積極交流互動，團隊成員親赴奧克蘭、首爾、吉隆坡與台北等亞太城市，推動區域內的政策對話與合作。



Center for Asia-Pacific Resilience and Innovation

6 Third Annual Forum

亞太堅韌研究基金會第三屆國際論壇

CAPRI 2025 Annual Forum

亞堅會2025 國際論壇



The previous foundations of international trade, environmental sustainability, and the global order are giving way to a complex new reality. How are Asia-Pacific stakeholders working within this environment to build healthy communities, promote the green transition, and contribute to innovation and economic growth? As geopolitical stability declines, novel approaches will be crucial to ensure the region's resilience.

CAPRI's 2025 Annual Forum will gather distinguished policymakers, industry pioneers, and education leaders from across the globe to examine innovative ideas for a fragmenting world. It will feature timely discussions on how the Asia Pacific can adapt to these new realities and emerge at the forefront in addressing climate and health challenges, building balanced and inclusive growth, and developing cutting-edge policies to bolster long-term societal resilience.

過去世界長期仰賴的國際貿易、永續政策等全球秩序正逐漸瓦解，取而代之的是變化莫測的局勢。在這之中，亞太各國如何共同推動社群健康、促進永續發展，並激發創新動能？隨著經濟與政治安全面臨挑戰，嶄新的政策思維與果斷的行動，將成為擘劃未來韌性社會的關鍵。

亞堅會 2025 國際論壇匯聚全球頂尖政策制定者、產業領袖及學者，共同探討如何以創新的策略因應此一動盪的時局。本次論壇將聚焦亞太地區如何引領世界，主題涵蓋氣候變遷與公衛挑戰、多元包容的成長、創新的公共治理等跨領域議題。誠摯邀請您與我們一同想像更多元的未來，在變動中共同開創亞太的堅韌新視界。

1:00-1:05 p.m. Welcome Remarks by Syaru Shirley Lin, Chair, CAPRI

1:05-1:20 p.m. Opening Keynote: How the Asia Pacific Can Navigate a New Cold War Between the US and China

Sir Robin Niblett

Distinguished Fellow and former Director and Chief Executive, Chatham House (2007-2022)
Author of *The New Cold War: How the Contest Between the US and China Will Shape Our Century*

1:25-2:15 p.m. Public Problems, Private Solutions: How Asia's Private Sector Can Respond to Uncertainty

Daniel Tsai

Member of the International Advisory Council, CAPRI
Chairman, Fubon Group

Lim Boon Heng

Member of the International Advisory Council, CAPRI
Chairman, Temasek Holdings, Pte. Ltd.

Takeshi Niinami

Member of the International Advisory Council, CAPRI
Chairman & CEO, Suntory Holdings Limited

Moderated by Janet Pau

Executive Director, Asia Business Council

2:20-2:50 p.m. Partnerships for the Pacific: Navigating Climate and Health Across the Blue Continent

Introduction by Lin Ching-Yi

Deputy Minister of Health and Welfare, Republic of China (Taiwan)
Former Coordinator, Taiwan Medical Mission in Tuvalu

Sir Collin Tukuitonga

Senior Fellow, CAPRI

Co-Director, Te Poutoko Ora a Kiwa – Centre for Pacific and Global Health, University of Auckland

Li'amanaia Roannie Ng Shiu

Co-Director, Te Poutoko Ora a Kiwa – Centre for Pacific and Global Health, University of Auckland

Emi Chutaro

Executive Director, Pacific Islands Health Officers Association (PIHOA)

Moderated by Silva Shih

Managing Editor, *CommonWealth Magazine*

2:50-3:10 p.m. Tea Break

3:10–4:00 p.m. Trump, Trade, and Tariffs: Protecting Economic Resilience in an Era of Disruption

Kathy Matsui

General Partner, MPower Partners

Former Policy Commentator, Cabinet Office, Government of Japan (2015–2020)

Mara Rudman

Practitioner Senior Fellow, CAPRI

James R. Schlesinger Distinguished Professor, Miller Center of Public Affairs, University of Virginia

Former Deputy Assistant for National Security Affairs to Presidents Obama and Clinton

Alicia García Herrero

Member of the Board, CAPRI

Chief Economist for Asia Pacific, Natixis

Senior Fellow, Bruegel

Moderated by Enoch Wu

Founder, Forward Alliance

4:05–4:45 p.m. Research, Collaboration, and International Exchange: Preserving Innovation and Nurturing Global Talent Amid Radical Decoupling

Introduction by Chen Ming-Chi

Deputy Minister of Foreign Affairs, Republic of China (Taiwan)

Former Deputy Minister of the Mainland Affairs Council, Republic of China (Taiwan)

Wei Shyy

Member of the International Advisory Council, CAPRI

Academician, Academia Sinica

Former President, The Hong Kong University of Science and Technology

Harry Harding

Member of the Board, CAPRI

Yushan Scholar, National Chengchi University

Founding Dean of the Frank Batten School of Leadership and Public Policy, University of Virginia

Randall Nadeau

Executive Director, Foundation for Scholarly Exchange (Fulbright Taiwan)

Moderated by Rachel Bernstein

Fulbright Fellow

4:50–5:00 p.m. Closing Remarks: Creating a Resilient City in an Era of Deglobalization

Chiang Wan-An

Mayor of Taipei

5:05–5:10 p.m. Concluding Thoughts

Sunjoy Joshi

Vice Chair of the International Advisory Council, CAPRI

Chairman, Observer Research Foundation

1:00-1:05 p.m. **歡迎致辭：亞堅會董事長林夏如**

1:05-1:20 p.m. **開幕主題演講：美中新冷戰，亞太如何突圍**

Sir Robin Niblett

英國王家國際事務研究所 (Chatham House) 傑出研究員，前所長兼執行長 (2007-2022)
著有《The New Cold War: How the Contest Between the US and China Will Shape Our Century》一書

1:25-2:15 p.m. **公共挑戰下的私部門解方：亞洲企業如何因應新局**

蔡明忠

亞堅會國際顧問委員會委員
富邦集團董事長

林文興

亞堅會國際顧問委員會委員
淡馬錫控股主席

新浪剛史

亞堅會國際顧問委員會委員
三得利控股會長

主持人 鮑杏婷

亞洲企業領袖協會執行長

2:20-2:50 p.m. **健康共榮：聚焦太平洋地區的氣候與公衛**

引言人 林靜儀

中華民國衛生福利部政務次長
前外交部「台灣醫療計畫」駐吐瓦魯協調人

Sir Collin Tukuitonga

亞堅會資深學人
奧克蘭大學太平洋和全球健康中心共同主任

Li'amanaia Roannie Ng Shiu

奧克蘭大學太平洋和全球健康中心共同主任

Emi Chutaro

太平洋島國醫療官員協會執行長

主持人 史書華

《天下雜誌》資深主編

2:50-3:10 p.m. **中場休息**

3:10–4:00 p.m.

川普、貿易與關稅：在衝擊中守護經濟韌性

Kathy Matsui

MPower Partners 聯合創始人

日本前首相安倍晉三內閣辦公室政策評論員 (2015–2020)

Mara Rudman

亞堅會實務資深學人

維吉尼亞大學米勒公共事務中心 James R. Schlesinger 傑出教授

美國前總統歐巴馬與柯林頓內閣國安副助理

艾西亞

亞堅會董事

法國外貿銀行亞太區首席經濟學家

布魯蓋爾 (Bruegel) 高級研究員

主持人 吳怡農

壯闊台灣創辦人

4:05–4:45 p.m.

研究合作與國際交流：脫鉤大潮中的創新與人才培育

引言人 陳明祺

中華民國外交部政務次長

前大陸委員會副主任委員

史維

亞堅會國際顧問委員會委員

中央研究院院士

前香港科技大學校長

何漢理

亞堅會董事

國立政治大學玉山學者

維吉尼亞大學巴頓領導力與公共政策學院創始院長

那原道

學術交流基金會 (Fulbright Taiwan) 執行長

主持人 彭瑞秋

傅爾布萊特學人

4:50–5:00 p.m.

閉幕致辭：去全球化時代，打造堅韌之都

蔣萬安

台北市長

5:05–5:10 p.m.

結語

Sunjoy Joshi

亞堅會國際顧問委員會副主席

印度觀察家研究基金會主席

Welcome Remarks 歡迎致辭



Syaru Shirley Lin 林夏如

Chair, CAPRI

亞堅會董事長

Opening Keynote: How the Asia Pacific Can Navigate a New Cold War Between the US and China

開幕主題演講：美中新冷戰，亞太如何突圍



Sir Robin Niblett

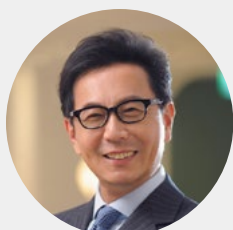
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公共挑戰下的私部門解方：亞洲企業如何因應新局



Daniel Tsai 蔡明忠

Member of the International Advisory Council, CAPRI
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亞堅會國際顧問委員會委員
富邦集團董事長



Lim Boon Heng 林文興

Member of the International Advisory Council, CAPRI
Chairman, Temasek Holdings, Pte. Ltd.

亞堅會國際顧問委員會委員
淡馬錫控股主席



Takeshi Niinami 新浪剛史

Member of the International Advisory Council, CAPRI
Chairman & CEO, Suntory Holdings Limited

亞堅會國際顧問委員會委員
三得利控股會長



Janet Pau 鮑杏婷

Executive Director, Asia Business Council
亞洲企業領袖協會執行長

Partnerships for the Pacific: Navigating Climate and Health Across the Blue Continent

健康共榮：聚焦太平洋地區的氣候與公衛



Lin Ching-Yi 林靜儀

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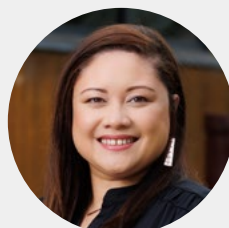
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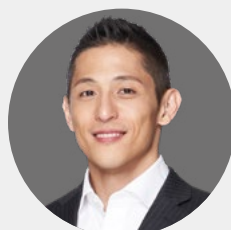
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Research, Collaboration, and International Exchange: Preserving Innovation and Nurturing Global Talent Amid Radical Decoupling

研究合作與國際交流：脫鉤大潮中的創新與人才培育



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Closing Remarks: Creating a Resilient City in an Era of Deglobalization

閉幕致辭：去全球化時代，打造堅韌之都



Chiang Wan-An 蔣萬安

Mayor of Taipei

台北市長

Concluding Thoughts 結語



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