



CAPRI
Center for Asia-Pacific
Resilience and Innovation

20 Annual 23 Report

About the Logo

Our logo was designed by Weishi Chen, whose artistry brought CAPRI's vision of a resilient future to life. The blue, green, and purple waves represent the fluidity and interconnectedness of health, economy, and environmental sustainability. The red dot over the lowercase "i" represents CAPRI's pursuit of creative and innovative solutions.



Center for Asia-Pacific Resilience and Innovation 2023 Annual Report

Editorial Team

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20 Annual 23 Report



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International Advisory Council members, Senior Fellows, and media at the CAPRI Annual Forum in Taipei, May 29, 2023.
 From left: David Heymann, Collin Tukuitonga, Feng-jen Jean Tsai, Swee Kheng Khor, and Jennifer Creery

Letter from the Chair

It is with great pleasure that I introduce the CAPRI 2023 Annual Report. Reading through the highlights from the past year, I am proud of what our small team has already achieved through dedication and hard work. We hosted 12 events, reaching nearly 50,000 people worldwide, that brought experts and leaders together to discuss public health, innovative governance, and societal resilience. While I anticipated some interest in CAPRI as the first international think tank headquartered in Taiwan, I am encouraged by the appetite for programs and publications that promote the best the Asia Pacific has to offer, both within and outside the region.

Of course, none of this would have been possible without the support of numerous people. What started as an idea Harry Harding and I had shared for years was given impetus by a call from Malcolm Turnbull, who also believed that the region could contribute more to global resilience. Our becoming the Asia-Pacific hub of the London-based Reform for Resilience Commission conceived by George Freeman and a founding member of the Partnership for Health System Sustainability and Resilience demonstrated that the region could support a new international think tank, one focused on issues beyond security and geopolitics.

Special thanks must be offered to CAPRI’s preparatory committee members, Chien-jen Chen, Irene Chen, Stan Shih, and Daniel M. Tsai, as well as the Fubon Educational and Cultural Foundation, which incubated CAPRI in its early days. I also want to acknowledge the Cheng-Han Education Charity Trust Fund, Acer Foundation, and MediaTek, who provided the initial funds for CAPRI’s establishment in Taipei, and the Taipei Economic and Cultural Representative Office, which supported CAPRI’s activities for the Reform for Resilience Commission at the University of Virginia. I owe a great debt to the unfailing encouragement and wise guidance of David Lee, former Secretary-General to the President.

Looking ahead, I believe that CAPRI will continue to be a leader in conducting policy-focused research in the region and offering recommendations to relevant stakeholders and the public. Its expansion to the US through CAPRI USA and the broadening of its research themes will cement its role as a leading public policy think tank, drawing on the region’s experience to make the world more resilient and innovative.

Thank you to the Board of Directors, International Advisory Council, Senior Fellows, staff, and our ever-expanding network of partners, whose support of our mission will enable CAPRI to advance its research, convening, and policy impact in 2024.



Syaru Shirley Lin

Mission & Values

CAPRI is a nongovernmental, nonpartisan, international organization founded in 2022 to enhance global resilience and promote innovative governance by drawing on the experience of the Asia-Pacific region through comparative public policy research.

CAPRI’s values of independence, integrity, and inclusivity guide its work on meeting challenges to resilience at the intersection of health, innovation, environmental sustainability, and the economy in the Asia Pacific.



First Joint Meeting of the Board of Directors, International Advisory Council, Senior Fellows, and supporters in Taipei, May 28, 2023. *Back row, from left:* Swee Kheng Khor, Eng-Kiong Yeoh, David W. Su, David Heymann, Yik Ying Teo, Lim Boon Heng, Sunjoy Joshi, Stephen D. Mull, Kristoffer B. Berse, Minah Kang, Alex Lee, Feng-jen Jean Tsai, and Collin Tukuitonga. *Front row, from left:* Aij-Lie Kwan, Alicia García Herrero, Margaret Foster Riley, Syaru Shirley Lin, Malcolm Turnbull, Maria Livanos Cattai, Stan Shih, Chang-Chuan Chan, and Harry Harding

Board of Directors

CAPRI is governed by a board of experts committed to promoting evidence-based public policy analysis and supporting our research, partnership development, recruitment, and governance.



Syaru Shirley Lin CHAIR

Research Professor, Miller Center,
University of Virginia
Adjunct Professor, the Chinese
University of Hong Kong
Nonresident Senior Fellow,
Brookings Institution



Chang-Chuan Chan

Distinguished Professor, Global
Health Program, College of
Public Health, National Taiwan
University



Irene Chen

Executive Director,
Fubon Cultural and
Educational Foundation



Charles Cheng

Chief CPA, Sunrise CPA Firm
Former Chief CPA, Ernst & Young
Taiwan



Sylvia Fang

Senior Vice President and General
Counsel, Taiwan Semiconductor
Manufacturing Company, Ltd.
Founder, Chairman, and
Executive Director, Taiwan
Association for Trade Secret
Protection (TTSP)



Alicia García Herrero

Senior Fellow, Bruegel
Chief Economist for Asia Pacific,
Natixis
Adjunct Professor, the Hong
Kong University of Science and
Technology



Harry Harding

University Professor Emeritus
and Professor Emeritus of Public
Policy, University of Virginia
Yushan Scholar and University
Chair Professor, College of Social
Sciences, National Chengchi
University



Stan Shih

Chairman, StanShih Foundation
Founder and Honorary Chairman,
Acer Group



David W. Su

Corporate Senior Vice President
and General Counsel, MediaTek
Inc.
President, Licensing Executives
Society (LES) Chinese Taipei



The Board of Directors at CAPRI's office in Taipei, December 19, 2023. *From left:* Charles Cheng, Harry Harding, Irene Chen, David W. Su, Alicia García Herrero, Stan Shih, Syaru Shirley Lin, Chang-Chuan Chan, and Sylvia Fang

International Advisory Council

The International Advisory Council comprises experts in our global network who advise on CAPRI's research and engagement to increase our impact.



David Heymann
Professor of Infectious Disease Epidemiology, London School of Hygiene and Tropical Medicine
Former Executive Director, WHO Communicable Diseases Cluster



Sunjoy Joshi
Chairman, Observer Research Foundation



Aij-Lie Kwan
Professor, Department of Surgery and Division of Neurosurgery, Kaohsiung Medical University
President, the International College of Surgeons



Malcolm Turnbull CHAIR
Prime Minister of Australia (2015-2018)



José Manuel Barroso
Chair, Gavi, the Vaccine Alliance
President of the European Commission (2004-2014)
Prime Minister of Portugal (2002-2004)



Kristoffer B. Berse
Dean, National College of Public Administration and Governance, University of the Philippines Diliman



Maria Livanos Cattau
Board Member, Open Society Foundations
Former Secretary General, International Chamber of Commerce



Lim Boon Heng
Chairman, Temasek Holdings



Stephen D. Mull
Vice Provost for Global Affairs, University of Virginia
Former US Ambassador to Poland (2012-2015) and Lithuania (2003-2006)



Margaret Foster Riley
Professor of Law, Public Health Sciences, and Public Policy, University of Virginia
Dorothy Danforth Compton Professor, Miller Center, University of Virginia



Wei Shyy
Former President and Professor Emeritus of Mechanical and Aerospace Engineering, Hong Kong University of Science and Technology



Daniel M. Tsai
Chairman of Fubon Group
Council Chairman Emeritus of the Asia Business Council



Eng-Kiong Yeoh
Director, Center for Health Systems and Policy Research, Chinese University of Hong Kong
Advisor, WHO
Former Secretary for Health, Welfare and Food, Government of Hong Kong SAR (1999-2004)

CAPRI can become like an honest broker between the public sector—not just in one particular country but around the region—and the private sector and academia.

Malcolm Turnbull at the CAPRI 2023 Annual Meetings



MEET OUR INTERNATIONAL ADVISORY COUNCIL MEMBERS

Building a Resilient Future:
A Conversation with CAPRI's International Advisory Council



Taiwan can lead only if it cultivates world-class talent

NOVEMBER 7, 2023 | PUBLISHED IN *COMMONWEALTH MAGAZINE*

In this op-ed published in both English and Chinese in *CommonWealth Magazine*, Syaru Shirley Lin advocates for an inclusive approach that cultivates domestic talent and welcomes international professionals. In a world marked by rapid transformation, how should Taiwan produce a dynamic and diverse talent pool? Finding innovative approaches to talent cultivation is one of CAPRI's core research areas.

In today's rapidly changing world, Taiwan faces both significant domestic policy challenges and increasing geopolitical tensions. Similar to other high-income societies, it has been grappling with growing inequality, declining birth rates, and rising housing costs. And like other middle sized nations, it needs to successfully navigate intensifying competition and conflict among the great powers. As the January election approaches, many young Taiwanese are asking how they can find promising jobs and whether Taiwan will be able to not just survive but thrive in a more perilous world. Voters of all ages also want the next president to answer: How will you ensure that Taiwan has the talent it needs to innovate and the ability it deserves to have a greater voice and make larger contributions in the global arena?

The foundation of a nation's progress lies in nurturing its talent from within and recruiting talent from abroad, and Taiwan is no exception. When a society encourages and rewards hard work and innovation, its people can not only excel in their careers but also contribute to their community and, thus, the nation as a whole.

Taiwanese youth, however, must encounter the obstacles of stagnating wages and an outdated education system that hinders them from realizing their dreams.

As many as 70% of Taiwanese youth earn only around NT\$28,000 (USD \$900) a month on average, which barely covers the cost of living in Taipei and other major cities in Taiwan. How can young people be expected to innovate and lead if they are struggling to achieve financial security and independence?

In response to low wages and rising costs of living, the Taiwanese government is encouraging young talent to join the high-paying semiconductor and information and communication technology industries, which form the backbone of Taiwan's economy. However, this alone is not sufficient to fulfill Taiwan's desire to become a more vibrant country and a more influential society. In addition to maintaining its technological edge in these established areas, Taiwan, as an advanced high-income society, also needs experts in public health, law, philosophy, arts, and ethics to become a leader in the region and the world. Taiwanese must know how to both develop and regulate technology, maintain mental wellness, restructure healthcare to cope with an aging society, and most importantly, make decisions among competing priorities from climate change to unsustainable healthcare costs and pension entitlements. In short, Taiwan needs young people who can solve problems by thinking creatively and ethically across a wide range of disciplines, fields, and sectors.

Taiwanese students also need opportunities to connect with peers worldwide and stay competitive. To achieve this, we should forge broader global partnerships that will introduce comparative perspectives. Taiwan already has numerous exchange programs for students and incubators for entrepreneurs in the public and private sectors. However, we also need systematic and long-term programs to increase our talent supply, both domestically and internationally.

"When a society encourages and rewards hard work and innovation, its people can not only excel in their careers but also contribute to their community and, thus, the nation as a whole."

Besides cultivating domestic talent at home and abroad, welcoming international talent is equally important for Taiwan's long-term competitiveness. Right now, we have fewer than 30,000 foreign white-collar professionals working in Taiwan, and hardly any of them stay in Taiwan for long. By contrast, Singapore boasts over 197,000 foreign professionals, and it has become a long-standing destination for many of them. Taiwan can be more open to international talent beyond the handful of multinational executives, tech experts, athletes, and English teachers—many of whom leave after a few years because there are few paths to becoming

a Taiwanese citizen or limited opportunities for career growth to warrant long-term residence.

Not only attracting but also retaining the best minds requires collaboration among the government, private sector, and society. We should make it easier and more attractive for foreign graduates who are already here in Taiwan to find jobs with competitive wages and obtain visas with a more simplified process. This will create a conducive environment for foreign talent to become innovative professionals who remain committed to Taiwan.

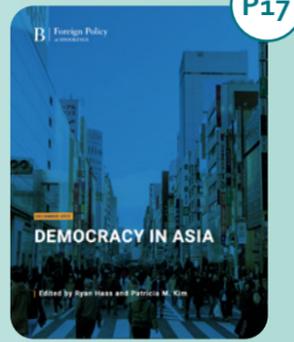
Civil society can also encourage the cultivation of domestic talent through deeper integration of foreign workers and students with Taiwanese corporations and university campuses. Taiwan needs an internationalized community supported by professional resources and a network of open-minded peers to enable budding talent to collaborate, compete, and support one another in generating creative ideas for the benefit of both our own society and our partners abroad.

Investments in our talent today will yield innovative ideas and solutions for the future. In a rapidly changing global environment, Taiwan needs to cultivate a deep, diverse, and dynamic pool of international and domestic talent to position itself as a global leader in resilience and innovation.

CAPRI's Journey

CAPRI's establishment announced at World Economic Forum
May 25, 2022

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Research with Brookings – “Democracy and Public Health in Asia”
December 2022



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First Public Forum – *The Origin and Management of COVID-19: Views from the U.S. Front Line*
January 11, 2023



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First Event in the US – *Democratic Leadership in a Populist Age*
April 19, 2023



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Inaugural Annual Forum – *Asia Pacific: A Resilient Phoenix Rising from the Pandemic*
May 29, 2023



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CAPRI Conversations – Taiwan Legislator Series: *Consensus Amidst Diversity*
August-September 2023



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First CAPRI Conversation – *Building Mental Wellness in the Face of COVID-19*
August 10, 2022



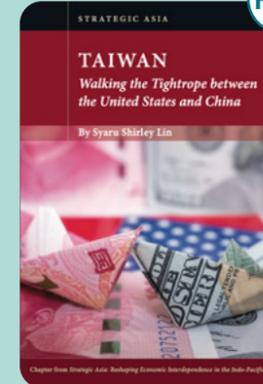
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Public Forum – *Difficult Choices: Building Taiwan's Resilience for an Uncertain Future*
March 22, 2023



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First Joint Meeting of the CAPRI Board of Directors and International Advisory Council
May 28, 2023



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Research with National Bureau of Asian Research – “Taiwan: Walking the Tightrope between the United States and China”
November 2023

Partners & Research

CAPRI collaborates with leading international policy institutions and global initiatives to advance its mission through interdisciplinary research and activities that reach stakeholders across sectors.

“Resilience in the Asia Pacific: Vaccines and the ‘Triple Challenge,’” Reform for Resilience



Reform for Resilience

CAPRI is a founding member and the Asia-Pacific hub of the Reform for Resilience Commission (R4R). R4R brings together leaders globally across the public sector, private sector, and academia to recommend policies that can strengthen global resilience across health, the environment, and the economy.

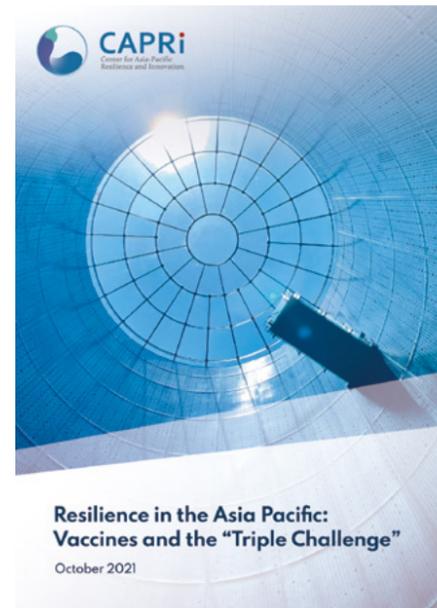
“Vaccines and the ‘Triple Challenge’” is CAPRI’s first independent research. Drawing from R4R experts, the report analyzes the challenges in finding innovative solutions for the distribution, rollout, and manufacturing of COVID-19 vaccines in the Asia Pacific. The report’s findings have been promoted globally at COP26, the OECD, the G20, and UNESCAP.

Miller Center of Public Affairs, University of Virginia



The Miller Center has been a partner of CAPRI since our founding, enabling our work to reach policy and academic communities in the US. In October 2021, the Miller Center and CAPRI hosted a webinar to launch its “Vaccines and the ‘Triple Challenge’” report, bringing together 14 expert speakers from across 5 time zones to share how different regions and sectors can work together to end the COVID-19 pandemic.

CAPRI and the Miller Center continue to co-host panel discussions, speeches, and webinars covering policy challenges around the world. CAPRI contributes to the Miller Center’s Health Care Policy Initiative, the Project on Democracy and Capitalism, and other programs connecting CAPRI’s work in Asia with global audiences.



Harry Harding, Syaru Shirley Lin, Lucy Turnbull, Malcolm Turnbull, Stephen D. Mull, Margaret Foster Riley, Alicia García Herrero, and Chang-Chuan Chan at the University of Virginia in Charlottesville, April 19, 2023

Partnership for Health System Sustainability and Resilience

CAPRI is a founding member and the first regional research hub of the Partnership for Health System Sustainability and Resilience (PHSSR), whose goal is to improve global health by building more sustainable and resilient health systems. PHSSR member organizations include the London School of Economics, the WHO Foundation, the World Economic Forum, AstraZeneca, KPMG, Philips, CAPRI, and additional organizations at the regional and national levels.

CAPRI is leading research on the health systems of the Asia Pacific with its Senior Fellows, studying Malaysia, South Korea, Taiwan, the Marshall Islands, Tonga, and Vanuatu. It convened the PHSSR's first in-person research workshop in Taipei for the research teams to present the country findings. Each report is used to engage national stakeholders across academia, the private sector, and policymaking.

CAPRI authored a summary report highlighting challenges in population aging, climate change, workforce, and technological innovation affecting health systems in the Asia Pacific. The results were presented at the 2024 Prince Mahidol Award Conference in Bangkok.

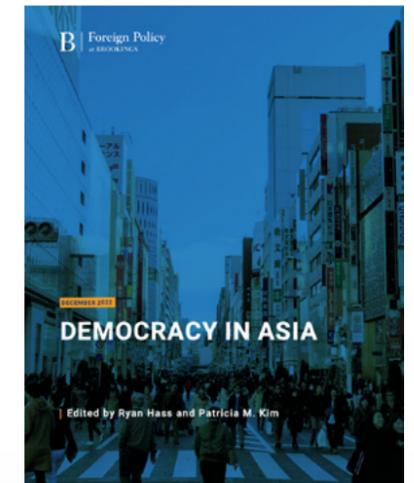


Democracy and Public Health in Asia, Brookings Institution

In collaboration with the Washington-based Brookings Institution and their Democracy in Asia project, CAPRI led a public health working group of experts from Australia, India, Japan, South Korea, and Taiwan. The group analyzed how these democracies are addressing public health challenges through data acquisition and technological innovation while protecting individual liberty and personal privacy.

The resulting policy memos and CAPRI's preface in the *Democracy in Asia* volume discuss how Asia-Pacific democracies have harnessed innovation, technology, and data during the COVID-19 pandemic. They also offer policy recommendations and key insights for maintaining public trust by enhancing accountability and transparency, prioritizing equity and privacy, and ensuring legal preparedness for future crises. New policies, social consensus, and adaptive institutions will be essential in helping societies be resilient in future health crises.

BROOKINGS



Members of the PHSSR in a panel session on "Collaborating to Build Resilient and Sustainable Health Systems" in Davos, Switzerland, May 25, 2022. From left: Emanuele Capobianco, Chief Strategy and Impact Officer, WHO Foundation; Syaru Shirley Lin, Chair, CAPRI; Frans van Houten, CEO, Philips; Leif Johansson, Chair, AstraZeneca; and Anna van Poucke, Global Head of Healthcare, KPMG International

Brookings authors Ryan Hass, Tom Pepinsky, Nuurrianti Jalli, Andrew Yeo, and Syaru Shirley Lin in Washington, DC, December 14, 2022



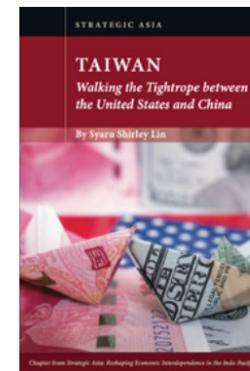
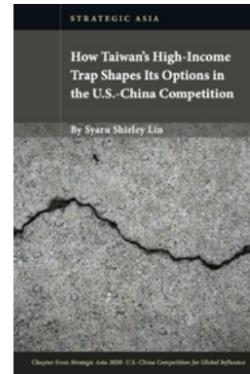
© The National Bureau of Asian Research
 NBR executive vice president Michael Wills moderates a panel featuring *Strategic Asia* authors Kristin Vekasi, Syaru Shirley Lin, Vikram Nehru, and Benjamin Herscovitch in Washington, DC, November 14, 2023

Reshaping Economic Interdependence in the Indo-Pacific, National Bureau of Asian Research

CAPRI collaborated with the National Bureau of Asian Research (NBR) on its flagship publication *Strategic Asia*.

With the CAPRI research team, Syaru Shirley Lin contributed a chapter titled “Taiwan: Walking the Tightrope between the United States and China,” which investigates the implications of US–China decoupling for Taiwan’s economy, especially in the semiconductor sector. She presented the chapter’s findings in policy briefings at the US Senate Foreign Relations Committee, the Bureau of Intelligence and Research, and the Division for Trade Policy and Negotiations at the US State Department.

The 2023 chapter is a follow-on to our team’s research in *Strategic Asia 2020*, “How Taiwan’s High-Income Trap Shapes Its Options in the U.S.-China Competition.” It analyzed Taiwan’s double bind of trying to preserve its identity against increasing Chinese pressure while integrating with the Chinese market to address the severe socioeconomic problems of Taiwan’s high-income trap. The high-income trap encompasses wage stagnation, increasing living costs, energy insecurity, and political polarization that have emerged in the world’s wealthy economies.



The Center for Asia-Pacific Resilience and Innovation USA Foundation (CAPRI USA)



Established in early 2024, CAPRI USA is an independent 501(c)(3) nonprofit organization and our affiliate in the US.

CAPRI and CAPRI USA work closely on research and convening, building global networks, and promoting innovative policy solutions worldwide with insights from the Asia-Pacific region.



International Advisory Council member Wei Shyy with CAPRI board members and staff in Taipei, December 19, 2023

Senior Fellows

Senior Fellows contribute their expertise to CAPRI's collaborative, cross-sector research. In a network of research talent that spans the Asia Pacific, they are key to driving our mission to enhance resilience and promote innovative policy through comparative research.



David Arase

Resident Professor of International Politics, Johns Hopkins School of Advanced International Studies Hopkins-Nanjing Center



Minah Kang

Professor, Department of Public Administration, Ewha Womans University



Shuhei Nomura

Associate Professor, Department of Health Policy and Management, School of Medicine, Keio University



Feng-jen Jean Tsai

Director and Professor, PhD and Master Program in Global Health and Health Security, Taipei Medical University



Kuei-Tien Chou

Professor, Graduate Institute of National Development, National Taiwan University



Swee-Kheng Khor

CEO, Angsana Health



Yen Pottinger

Senior Technical Advisor for Laboratory Surveillance, ICAP at Columbia University



Collin Tukuitonga

Associate Dean, Health and Medical Sciences Faculty, University of Auckland



A resilient health system can promote confidence and trust in government institutions and the healthcare system. When an individual has trust in their government, they will be more likely to seek necessary healthcare services, follow public health guidelines, and cooperate with containment measures.

Minah Kang at the CAPRI Annual Forum, May 29, 2023

Research Areas in 2024 and Beyond

As part of its long-term research strategy, CAPRI is focusing on five interdisciplinary workstreams to deepen understanding of complex global challenges, offer evidence-based analysis from the Asia Pacific, and present recommendations to inform innovative policymaking.

Misinformation, Disinformation, and Vaccine Hesitancy

Both before and during the COVID-19 pandemic, vaccine hesitancy has historical, cultural, and media factors that can inform effective public health messaging. CAPRI is gathering best policy practices from around the Asia Pacific as governments and scientific authorities seek to build trust and combat misinformation to protect public health.

Societal Resilience

How do societies withstand economic, political, health, and environmental shocks? This work is breaking new ground on how Asia-Pacific societies and governments can maintain good governance and sustainable growth in the face of unprecedented social change.



Talent Circulation

CAPRI's work on talent circulation builds from 2020 research on internationalizing Taiwan's higher education with the Talent Circulation Alliance. As technological innovation accelerates, the workforce of tomorrow needs the creativity and skills to develop innovative solutions to the world's most complex challenges.

Mental Wellness

Mental health is a growing concern as the Asia Pacific reckons with economic uncertainty and climate change. Policies that span not only healthcare access but also economic inclusivity will help societies in the region become more resilient.

Environmental Sustainability

Climate change and environmental sustainability are common threads across our research areas. CAPRI also focuses on energy policy, climate finance, planetary health, and innovation to help policymakers address the climate crisis in the Asia Pacific.

Events

CAPRI convenes policymakers, scholars, and industry leaders in global and regional forums to discuss policy challenges and their most promising solutions.

CAPRI 2023 ANNUAL FORUM

Asia-Pacific: A Resilient Phoenix Rising from the Pandemic

May 29, 2023, Taipei

Nineteen experts from twelve countries gathered in Taipei to discuss the role of think tanks in today's world; the connections among health, economy, and environment; as well as upgrading the global supply chain of talent. Across four panel discussions, members of CAPRI's Board of Directors, International Advisory Council, and Senior Fellows shared their insights on how the Asia Pacific can be resilient coming out of the pandemic. Malcolm Turnbull, chair of CAPRI's International Advisory Council, and Chen Chien-Jen, Premier of Taiwan, delivered keynote speeches on how to enhance societal resilience.

Co-sponsored by the Partnership for Health System Sustainability and Resilience, Bloomberg, and *CommonWealth Magazine*, the forum was hosted at the Shangri-La Far Eastern Hotel, watched by over 30,000 viewers, and covered in over 50 media reports.

Promote
Innovative
Governance

創新治理

Enhance
Global
Resilience

堅韌社會





From left: Yen Pottinger, Matt Pottinger, and Syaru Shirley Lin

PUBLIC FORUM

The Origin and Management of COVID-19: Views from the U.S. Front Line

January 11, 2023, Taipei

CAPRI's first public forum featuring Yen and Matt Pottinger explored whether the lessons from the pandemic were being applied across all areas of public policy. As Deputy National Security Advisor, Matt Pottinger advised the White House on its COVID-19 policy as the pandemic unfolded. Yen Pottinger, a virologist, is a Technical Advisor for Laboratory Surveillance at Columbia University and former HIV Incidence Team Lead at the US Centers for Disease Control and Prevention (CDC), and she advised the US and other governments on how to fight COVID-19. They reflected on the successes and failures of the US pandemic response and ongoing efforts to understand the origin of the virus. Co-hosted with the Miller Center of Public Affairs, the forum was streamed live and widely followed by the media in Chinese and English.



Yen Pottinger



The public does not expect politically elected leaders to be experts; they expect them to be informed by experts. They expect elected representatives to have good judgment, be informed, and make good decisions... politics are what give legitimacy to government policymaking.

Matt Pottinger
Former US Deputy National Security Advisor

PUBLIC FORUM

Difficult Choices: Building Taiwan's Resilience for an Uncertain Future

March 22, 2023, Taipei

Richard Bush, nonresident senior fellow at Brookings Institution and former chairman of the American Institute in Taiwan, spoke about the challenges Taiwan faces in balancing competing policy priorities in this forum held at the National Taiwan University College of Law.

After his remarks, an expert panel comprising Alicia García Herrero, Chief Economist for Asia Pacific at Natixis; Enoch Wu, Director of Forward Alliance; and Jiunn-rong Yeh, Chair Professor at National Taiwan University College of Law, discussed Taiwan's challenges in balancing its security, health, energy, and budgeting policies.



There may come a day when the people of Taiwan must make a fundamental choice about their long-term future. If that happens, it is vitally important that this choice be made democratically, so that the people have their say.

Richard Bush
Nonresident Senior Fellow, Brookings Institution



Alicia García Herrero



Enoch Wu



Jiunn-rong Yeh

Richard Bush at the National Taiwan University College of Law



PUBLIC FORUM

Democratic Leadership in a Populist Age

April 19, 2023, Charlottesville, VA

In an event co-sponsored and co-hosted by CAPRI along with the Miller Center, UVA Global, and the Karsh Institute of Democracy, Lucy and Malcolm Turnbull spoke in the Dome Room at the University of Virginia's historic Rotunda on democratic resilience and effective leadership from the local to the global level.

University of Virginia President Jim Ryan opened the forum, and the discussion was moderated by Vice Provost for Global Affairs and International Advisory Council member Stephen D. Mull. Lucy and Malcolm Turnbull noted the importance of institutions like CAPRI that can advocate for the truth and serve the informed public by nourishing democracy with facts.



We have to appreciate that our democracies must keep evolving. For example, social media platforms can disseminate misinformation, but they can also disseminate truth.



Lucy Turnbull
Lord Mayor of the City of Sydney (2003-2004)

Lucy and Malcolm Turnbull in conversation with Stephen D. Mull, with Jim Ryan in the audience (left, front row)



CAPRI Conversations

CAPRI Conversations is a closed-door roundtable series in which local and international speakers share insights with CAPRI's Board of Directors, staff, and invited guests in Taipei. Since its inception, we have held 12 CAPRI Conversations with expert speakers on topics of long-term healthcare in Japan, the international media environment, political campaigns, and policy communication, as well as Taiwan's public policy formulation and legislative practices in comparison with other Asia-Pacific countries.



August 10, 2022

Building Mental Wellness in the Face of COVID-19
Susan Chen, Counselor Faculty at San Francisco State University, and Shawn Hung, CAPRI intern



November 12, 2022

How can Asia-Pacific Countries Address Global Health and Climate Change?
John D. Spengler, Director of the Center for Health and the Global Environment and Akira Yamaguchi Professor of Environmental Health and Human Habitation at the Harvard T.H. Chan School of Public Health, with members of CAPRI's Board of Directors



January 17, 2023

Transforming Long-Term Care in an Aging Society: Tatsuoka Group's Innovative Model
Nobumasa Ohmori, Chair of Tatsuoka Group



September 27, 2023

Communicating on the Campaign Trail
Chiaoning Su, Associate Professor of Communication, Journalism, and Public Relations at Oakland University



Cynthia Wu
Taiwan People's Party
August 1, 2023



Charles I-Hsin Chen
Kuomintang
August 14, 2023



Ching-Yi Lin
Democratic Progressive Party
September 1, 2023



Consensus Amidst Diversity – CAPRI Conversations: Taiwan Legislator Series

In this three-part CAPRI Conversations series, legislators from each of Taiwan's major political parties shared their experiences in formulating policies and seeking consensus amidst diverse opinions to enact policy that benefits constituents.

Cynthia Wu detailed the policymaking process in the Legislative Yuan and her efforts to establish a sovereign wealth fund for Taiwan. Charles I-Hsin Chen emphasized the challenges of negotiating policy among different parties. Ching-Yi Lin shared her experiences of advocating progressive policies such as same-sex marriage and labor reform.



Syaru Shirley Lin and CAPRI supporter Henry Ho



Board member Harry Harding and CAPRI supporter Jeffrey D. Schwartz



Guest Martin Laflamme and CAPRI supporter Alex Lee

Global Engagement

CAPRI joins thought leaders globally in dialogue on the world’s most pressing, complex challenges. In 2023, members of CAPRI spoke at 23 international conferences, and the office in Taipei received over 100 visits from think tanks, universities, governments, and private companies.

Raisina Dialogue

March 2, 2023

A delegation of CAPRI board members, including Alicia García Herrero, Harry Harding, and Syaru Shirley Lin, attended the Raisina Dialogue, India’s flagship conference on geopolitics and geoeconomics hosted by the Observer Research Foundation, whose chairman Sunjoy Joshi is a CAPRI International Advisory Council member.



Bruegel Annual Meetings

September 6, 2023

At the 2023 Bruegel Annual Meetings, CAPRI board members Alicia García Herrero and Syaru Shirley Lin with International Advisory Council member Sunjoy Joshi spoke in a panel on “Great Power Competition, Economic Fragmentation, and the Global Order.”



World Health Summit

October 16, 2023

CAPRI board member Chang-Chuan Chan underscored the importance of improving health system sustainability and resilience and presented the steps to achieve this in the Asia-Pacific region. The session, titled “Future-Proofing Healthcare in the Asia-Pacific,” highlighted CAPRI’s work as part of the Partnership for Health System Sustainability and Resilience (PHSSR) and stressed the importance of public-private-academic partnerships to find solutions for public health challenges.



George Washington University Roundtable

November 15, 2023

At the Elliott School of International Affairs, Syaru Shirley Lin talked about key issues leading up to Taiwan’s 2024 election in a panel on “Taiwan’s Upcoming Elections and Foreign Policy Stakes.” The panel explored shifts in voting patterns over the last several years and attitudes among Taiwan’s voters who want better governance to solve domestic problems.



World Health City Forum

November 22, 2023

Caroline Fried, CAPRI’s Interim Director of Research, introduced PHSSR’s global and Asia-Pacific work in a session titled “Sustainability and Resilience of the Healthcare System after Pandemic.” Presenting findings on how to improve health system sustainability and resilience, she discussed how healthcare challenges faced by Asia-Pacific countries are intricately linked, emphasizing intra- and interministerial collaboration.



Talent Cultivation

CAPRI engages with colleges and universities, cultivating international talent by engaging future leaders with CAPRI's mission and work.

Internships are a core part of CAPRI's strategy to cultivate domestic and foreign talent in Taipei. We are a proud host organization for Northeastern University, Princeton in Asia, National Taiwan University, and National Chengchi University to provide professional opportunities for students and recent graduates interested in policy research.

CAPRI strives to build a start-up culture of innovation, creativity, and entrepreneurship by developing talent pipelines that connect diverse professionals and students within Taiwan, the Asia Pacific, and the world.



You don't recruit stars; you incubate stars. Whichever direction CAPRI takes, a lot will depend on the people it can hire. It is critical to bring together a diverse group of people across disciplines who would not normally meet.

Sunjoy Joshi
Member, International Advisory Council



Caroline Fried and Siwei Huang present to students from the Harvard Kennedy School visiting Taipei, December 20, 2023

Student Engagement



CAPRI in the News

CAPRI is gaining recognition locally, regionally, and globally, with growing media coverage by BBC, Bloomberg, *European Business Review*, *The New York Times*, *Nikkei Asia*, and *Taiwan News*.

Featured in **120+** unique media reports in Australia, Brazil, Denmark, Germany, Greece, Japan, Singapore, Spain, Taiwan, the UAE, the UK, and the US.

February 19, 2023
TSMC and Fubon Support the First International Think Tank Headquartered in Taiwan
CommonWealth Magazine



May 29, 2023
Experts at CAPRI Forum in Taipei Discuss Health Security as Part of Climate Policy
Taiwan News



July 28, 2023
Sustainable Healthcare System Financing in Emerging Economies
Partnership for Health System Sustainability and Resilience (PHSSR)



September 18, 2023
Q&A with Malcolm Turnbull, Shirley Lin, and José Manuel Barroso
Goldman Sachs Alumni Network



Board members Harry Harding and Syaru Shirley Lin with journalists from *United Daily News*, *CommonWealth Magazine*, and *Taiwan News*

Impact in Numbers

CAPRI has reached audiences in 128 countries, promoting its research and mission across the world.



International Advisory Council members Daniel M. Tsai and Maria Livanos Cattai at the CAPRI 2023 Annual Meetings



International Advisory Council members Margaret Foster Riley and Eng-Kiong Yeoh at the CAPRI 2023 Annual Forum

YOUTUBE

581k⁺
minutes watched
across 15 YouTube videos, 14
Shorts, and 3 livestreams

109k⁺
views
on *CommonWealth Magazine* Short
featuring the CAPRI Annual Forum

OVERVIEW

20k⁺ website visitors

2k⁺ newsletter subscribers

1.1k⁺ LinkedIn followers

55k⁺ LinkedIn impressions

ANNUAL FORUM

30k⁺ online viewers

21 countries and regions reached

PODCAST

Research Reimagined:
When Sci-Fi Meets Policy
feat. Giuseppe Porcaro

FOLLOW US

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People

CAPRI has expanded its team from a small staff in Taipei to a growing international group, hailing from Australia, Brunei, Canada, China, Hong Kong, India, the Philippines, Taiwan, the United Kingdom, and the United States.

Taipei

Syaru Shirley Lin
Interim Executive Director

Cecilia Yin
Director of Administration

Yulan Hsu
Director of External Affairs

Jessica Chao
Director of Strategic Planning

Caroline Fried
Interim Director of Research

Siwei Huang
Research Associate

Christine Cook
Research Associate

Austen Wei
Administrative Associate

Sudeep Agarwal
Chief Editor

Samuel Chan
Communications Specialist

Sylvia Chen
Communications Designer

Emily Cheng
Princeton in Asia Fellow

Hannah Semmes
Princeton in Asia Fellow

2023 Interns

Joy Huang
National Chengchi University, PhD

Benson Lo
National Chengchi University, MA

Trisha Lim
National Taiwan University, MS

Oliver Jongue
Australian National University

Fiona Collier
Northeastern University

William Hanvey
Northeastern University

Charles Lewis
Northeastern University

Mithra Dhinakaran
University of Virginia

International

Barbara Cammarata
Health Policy Advisor

Alistair Lang
Research Coordinator

Jacob Libby
Research Associate



Founding staff, May 2022. From left: Siwei Huang, Cecilia Yin, Syaru Shirley Lin, and Caroline Fried



Alistair Lang moderating the CAPRI 2023 Annual Forum

Supporters

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Our Global Network



Asia Centre



Epoch 時代基金會

EWHA WOMANS UNIVERSITY

FSI Freeman Spogli Institute for International Studies



Northeastern University



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